

## July 2025

### Tue, Jul 1

Time	Activity
All Day	MI AND IN
(b) (6)	
(b) (6)	
10:30 AM – 12:00 PM	(10:30 AM ET - 12:00 PM ET) Visit Brinkley RV
12:00 PM – 1:00 PM	(12:00 PM ET - 1:00 PM ET) Depart Brinkley RV, Arrive University of Notre Dame
1:15 PM – 2:30 PM	(1:15 PM ET - 2:30 PM ET) Visit Notre Dame Campus
2:30 PM – 3:00 PM	(2:30 PM ET - 3:00 PM ET) Depart Notre Dame, Enroute SBN
(b) (6)	
(b) (6)	16:53 PM - 16:59 PM (local time)

### Wed, Jul 2

Time	Activity
(b) (6)	
(b) (6)	

### Thu, Jul 3

Time	Activity
(b) (6)	
8:00 AM – 8:50 AM	(8:00 AM ET- 8:50 AM ET) Numbers Day Briefing
9:30 AM – 9:45 AM	In Person Meeting: Taylor Stockton & Marek Laco
10:00 AM – 10:15 AM	In Person meeting with Elisabeth Messenger (OLMS)

**Fri, Jul 4**

Time	Activity
(b) (6)	
All Day	Holiday: Independence Day
6:30 PM – 7:30 PM	DOL 4th of July Reception
(b) (6)	

**Sat, Jul 5 – Sun, Jul 6**

**Mon, Jul 7**

Time	Activity
(b) (6)	
10:30 AM – 11:00 AM	Monthly Policy Planning Meeting (OWCP)
11:15 AM – 11:45 AM	In Person Meeting: Jim Clark (CEO BGCA)
12:00 PM – 12:30 PM	In Person Meeting: Judy Conti (National Employment Law Project)
12:30 PM – 1:00 PM	Monthly Policy Planning Meeting (ILAB)
1:00 PM – 1:30 PM	Weekly Policy Planning Meeting (WHD)
2:45 PM – 3:15 PM	In Person Meeting: ACA Briefing
3:30 PM – 3:45 PM	Phone Call with Andrew Siff
(b) (6)	
5:00 PM – 5:15 PM	In Person Meeting: Richard Manning (ASP)
6:15 PM – 6:30 PM	Depart DOL Enroute to Meeting
6:30 PM – 8:00 PM	(6:30 PM ET - 8:00 PM ET) Monthly Meeting with Senior Staff
(b) (6)	

**Tue, Jul 8**

Time	Activity
(b) (6)	
9:45 AM – 10:15 AM	In Person Meeting (EBSA)
10:30 AM – 11:00 AM	Virtual Meeting: Martha Newton (Former DUS of ILAB & DDG of ILO)
(b) (6)	
12:00 PM – 12:35 PM	Critical Labor Coalition Meeting
(b) (6)	

Time	Activity
2:45 PM – 3:15 PM	Monthly Policy Planning Meeting (OLMS)
3:45 PM – 4:15 PM	Weekly Policy Planning Meeting (MSHA)
4:15 PM – 4:45 PM	Weekly Policy Planning Meeting (OASAM)
(b) (6)	

**Wed, Jul 9**

Time	Activity
(b) (6)	
9:30 AM – 10:00 AM	Weekly Policy Planning Meeting (ETA)
10:30 AM – 11:00 AM	In Person Meeting: Scott Nuttal (CEO of KKR)
11:30 AM – 11:50 AM	(11:30 AM ET - 11:50 AM ET) Meeting with CEO of Choice Hotels, Pat Pacious
12:00 PM – 12:30 PM	(12:00 PM ET - 12:30 PM ET) Meeting with American Federation of Government Employees President Everett Kelley
12:30 PM – 1:00 PM	OSEC Staff Meeting
1:00 PM – 1:30 PM	BLS Strategic Plan/FY 2027 Meeting
1:40 PM – 2:00 PM	Depart DOL Enroute to EEOC
2:00 PM – 3:00 PM	EEOC 60 Event
3:00 PM – 3:15 PM	Depart EEOC Enroute to DOL
3:15 PM – 3:45 PM	(3:15 PM ET - 3:45 PM ET) Meeting with Cynthia Fisher
4:30 PM – 5:00 PM	Mandatory Monthly All-Political Meeting
(b) (6)	

**Thu, Jul 10**

Time	Activity
(b) (6)	
10:30 AM – 11:00 AM	WHD Strategic Plan/FY 2027 Meeting
11:00 AM – 11:30 AM	ODEP Strategic Plan/FY 2027 Meeting
11:30 AM – 12:00 PM	OLMS Strategic Plan/FY 2027 Meeting
12:00 PM – 1:00 PM	(12:00pm ET - 1:00pm ET) Lunch w/Senator Roger Marshall at DOL
1:30 PM – 2:00 PM	In Person Meeting: Andrew Fay
(b) (6)	
2:40 PM – 2:50 PM	Depart DOL Enroute to DOS
3:00 PM – 4:00 PM	Swearing-in Ceremony of Reed D. Rubinstein
(b) (6)	

Time	Activity
(b) (6)	

**Fri, Jul 11**

Time	Activity
9:15 AM – 9:30 AM	In Person Meeting: SOL
9:30 AM – 10:00 AM	Weekly Agency Management Meeting & Lead Into FY2025 Strategic Plan Meeting (SOL)
10:00 AM – 10:30 AM	SOL Strategic Plan/FY 2027 Meeting
11:45 AM – 12:15 PM	In Person Meeting: Taylor Stockton & Marek Laco
1:00 PM – 1:30 PM	MSHA Strategic Plan/FY 2027 Meeting
1:45 PM – 2:00 PM	Virtual Meeting: Blake Lanning
2:30 PM – 3:30 PM	In Person Meeting: Will Kinzel (Carlyle)
3:30 PM – 4:00 PM	EBSA Strategic Plan/FY 2027 Meeting
(b) (6)	
5:00 PM – 5:15 PM	Dep Sec Team Meeting

**Sat, Jul 12 – Sun, Jul 13**

**Mon, Jul 14**

Time	Activity
8:45 AM – 9:45 AM	Weekly Political Leadership Policy Meeting
10:00 AM – 10:45 AM	In Person Meeting: Chris Griswold (American Compass)
11:00 AM – 11:15 AM	In Person Meeting: Jennifer Goodyear
11:45 AM – 12:30 PM	In Person Meeting: Thomas Mackall (Sr. Counsel & ILO GB Member)
12:30 PM – 1:15 PM	In Person Meeting: Cliff Jurkiewics (Phenom)
1:00 PM – 3:00 PM	Mock Confirmation Hearing
(b) (6)	
3:00 PM – 3:30 PM	(3:00 PM ET - 3:30 PM ET) Meeting with Independent Women's Forum
3:30 PM – 3:45 PM	Drop by Construction Council
4:00 PM – 4:30 PM	ILAB Strategic Plan/FY 2027 Meeting
4:30 PM – 5:00 PM	OASP Strategic Plan/FY 2027 Meeting
5:15 PM – 5:25 PM	In Person Meeting: Tim Cummings

**Tue, Jul 15**

Time	Activity
9:00 AM – 9:30 AM	In Person Meeting: Wesley Batista Filho (JBS USA Food Co.)

Time	Activity
10:00 AM – 11:00 AM	In Person Meeting: IMLS
11:30 AM – 12:00 PM	3rd Floor Visit
12:30 PM – 1:00 PM	In Person Meeting: Howard Radzely
1:30 PM – 1:45 PM	In Person Meeting: Randy Johnson
2:00 PM – 2:30 PM	Phone Call with Wells King
2:30 PM – 3:00 PM	Virtual Meeting: Amber Barth
3:00 PM – 3:30 PM	Monthly Meeting with OIG
4:00 PM – 4:30 PM	Weekly Policy Planning Meeting (OASAM)
(b) (6)	

### Wed, Jul 16

Time	Activity
(b) (6)	
10:00 AM – 11:00 AM	In Person Meeting: Capital Group
(b) (6)	
1:30 PM – 2:00 PM	(1:30 PM ET - 2:00 PM ET) Meet with Carolyn Lee, National Association of Manufacturers President
2:15 PM – 2:45 PM	In Person Meeting: Liliam Lopez (South Florida Hispanic Chamber of Commerce)
3:00 PM – 3:30 PM	EEOC White House Liaison Meeting
3:45 PM – 4:15 PM	In Person Meeting: Michael Britt & Scott Mayer

### Thu, Jul 17

Time	Activity
9:00 AM – 9:30 AM	OFCCP Strategic Plan/FY 2027 Meeting
9:45 AM – 10:15 AM	Weekly Policy Planning Meeting (OSHA)
10:30 AM – 11:00 AM	Weekly Policy Planning Meeting (WHD)
11:15 AM – 11:45 AM	In Person Meeting: Michael Bellaman (ABC)
12:25 PM – 12:30 PM	DEPART DOL ENROUTE TO CAPITOL
12:30 PM – 12:40 PM	Transition time at the event
12:40 PM – 1:10 PM	Senate Republican Chiefs of Staff Luncheon
1:15 PM – 1:20 PM	DEPART CAPITOL ENROUTE TO DOL
2:00 PM – 2:30 PM	Virtual Interview: (b) (6)
	(b) (6)

Time	Activity
(b) (6)	[REDACTED]
4:30 PM – 5:15 PM	In-Person: Career Deputy Tag-Up

**Fri, Jul 18**

Time	Activity
(b) (6)	[REDACTED]
9:30 AM – 10:00 AM	Monthly Meeting: OFCCP
10:00 AM – 10:30 AM	Meeting with OASAM on ERB & PRB
10:30 AM – 11:00 AM	DSEC Team Check-In
11:00 AM – 11:30 AM	OSEC Scheduling / OPA Weekly Check-In
11:30 AM – 11:45 AM	In Person Meeting: Julia Pollak
1:00 PM – 1:30 PM	Virtual Meeting: Menashe Horowitz
(b) (6)	[REDACTED]
2:15 PM – 2:25 PM	Stop By: Theodore Wold

**Sat, Jul 19**

Time	Activity
(b) (6)	[REDACTED]

**Sun, Jul 20**

**Mon, Jul 21**

Time	Activity
(b) (6)	[REDACTED]
8:45 AM – 9:45 AM	Weekly Political Leadership Policy Meeting
10:15 AM – 10:45 AM	In Person Meeting: Sarah Heck (Anthropic)
11:00 AM – 11:30 AM	In Person Meeting: Gundeep Ahluwalia
12:00 PM – 12:30 PM	Film Self Audit Promo
1:00 PM – 1:30 PM	In Person Meeting: Maria Flynn (JFF)
1:30 PM – 2:00 PM	OALJ Strategic Plan/FY 2027 Meeting
2:00 PM – 2:30 PM	WB Strategic Plan/FY 2027 Meeting
2:30 PM – 3:00 PM	ETA Strategic Plan/FY 2027 Meeting
3:00 PM – 3:30 PM	OWCP Strategic Plan/FY 2027 Meeting
4:00 PM – 4:20 PM	In Person Meeting: Taylor Stockton
(b) (6)	[REDACTED]

**Tue, Jul 22**

Time	Activity
(b) (6)	
8:30 AM – 8:45 AM	Virtual Meeting: Will Kinzel (Carlyle)
9:00 AM – 9:15 AM	In Person Meeting: Combiz Abdolrahimi (ServiceNow)
9:30 AM – 9:45 AM	In Person Meeting: Don Harrison & Garrett Buttrey
10:00 AM – 10:30 AM	In Person Meeting: Kate Gebo (United)
(b) (6)	
(b) (6)	
11:45 AM – 12:00 PM	Depart DOL enroute Lunch
12:00 PM – 1:00 PM	Lunch
(b) (6)	
3:00 PM – 3:30 PM	Monthly Policy Planning Meeting (BLS)
3:30 PM – 4:00 PM	DOL   Western Governors University
3:30 PM – 4:00 PM	Weekly Policy Planning Meeting (EBSA)
4:00 PM – 4:30 PM	Weekly Policy Planning Meeting (MSHA)
(b) (6)	

**Wed, Jul 23**

Time	Activity
9:00 AM – 9:10 AM	In Person Meeting: Elisabeth Messenger
9:30 AM – 10:00 AM	Weekly Policy Planning Meeting (WHD)
10:00 AM – 10:30 AM	In Person Meeting: Bobby Olvera (ILWU)
11:00 AM – 11:30 AM	Big Sky Virtual Pre Meet
12:00 PM – 12:30 PM	In Person Meeting with Michael Marsh
12:45 PM – 1:15 PM	In Person Meeting: Paul De Maria (USMX)
2:00 PM – 2:45 PM	In Person Meeting: Ken Mehlman & Pete Stravros (KKR)
3:00 PM – 3:30 PM	ARB/BRB/ECAB Strategic Plan/FY 2027 Meeting
3:30 PM – 4:00 PM	OSHA Strategic Plan/FY 2027 Meeting
4:00 PM – 4:30 PM	OCFO Strategic Plan/FY 2027 Meeting
4:30 PM – 5:00 PM	VETS Strategic Plan/FY 2027 Meeting
5:00 PM – 5:30 PM	OASAM Strategic Plan/FY 2027 Meeting

**Thu, Jul 24**

Time	Activity
(b) (6)	
9:30 AM – 10:15 AM	In Person Meeting: Nathan Mehrens (American Trucking Association)
10:45 AM – 11:30 AM	In Person Meeting: Anat Hakim (Lilly)
11:00 AM – 11:45 AM	MIT <> U.S. Department of Labor
12:00 PM – 12:30 PM	In Person Meeting: Mark Zelden (Integrated Resource Management)
1:00 PM – 1:30 PM	In Person Meeting: Pedro Allende
1:30 PM – 1:40 PM	In Person Meeting: Dan Iannicola
1:50 PM – 2:00 PM	In Person Meeting: Lori Bearden
2:00 PM – 2:30 PM	USA G7/G20 Meeting
2:40 PM – 2:50 PM	In Person Meeting: Lillian Moon
3:00 PM – 3:30 PM	Weekly Policy Planning Meeting (ETA)
4:00 PM – 4:30 PM	OASAM Wrap Up for FY2027 Budget Decisions
(b) (6)	

**Fri, Jul 25**

Time	Activity
(b) (6)	
10:00 AM – 11:00 AM	In Person Meeting: Leo Terrell (DOJ)
(b) (6)	
11:45 AM – 12:00 PM	Continued: OASAM Wrap Up for FY2027 Budget Decisions
12:15 PM – 12:45 PM	Weekly Agency Management Meeting (SOL)
12:55 PM – 1:05 PM	In Person Meeting: Sarah Morgan
1:15 PM – 1:25 PM	In Person Meeting: Janet Dhillon
(b) (6)	
2:00 PM – 2:30 PM	Weekly Policy Planning Meeting (OCIA)
2:30 PM – 2:45 PM	In Person Meeting: Rick Manning & Gavin Hamrick
(b) (6)	

**Sat, Jul 26**

**Sun, Jul 27**

Time	Activity
(b) (6)	

**Mon, Jul 28**

Time	Activity
All Day	BIG SKY
All Day	CONFIRMED: 2025 Big Sky Labor and Employment Conference
(b) (6)	
7:25 AM – 9:40 AM	DEPARTURE 7:25 AM Local Time (DCA) - (b) (6) (DCA - ORD)
8:45 AM – 9:45 AM	Weekly Political Leadership Policy Meeting
10:20 AM – 1:47 PM	DEPARTURE 9:20 AM Local Time (ORD) - (b) (6) (ORD - BZN)
(b) (6)	
8:00 PM – 9:20 PM	Big Sky Reception
(b) (6)	
(b) (6)	

**Tue, Jul 29**

Time	Activity
All Day	BIG SKY
All Day	CONFIRMED: 2025 Big Sky Labor and Employment Conference
(b) (5)	
11:00 AM – 1:15 PM	Pre-Conference Roundtables
1:00 PM – 2:00 PM	Pre-Conference Luncheon and Registration
2:00 PM – 2:10 PM	Welcome and Conference Overview
2:10 PM – 3:30 PM	The State of Labor Relations in the Country
3:30 PM – 4:45 PM	A View from the Courts
4:45 PM – 5:00 PM	Break
4:45 PM – 5:00 PM	Speech Transition Time
5:00 PM – 5:40 PM	PART 1:Big Sky Labor and Employment Conference Panel

Time	Activity
5:00 PM – 6:30 PM	What's Happening at the U.S. Department of Labor?
6:30 PM – 7:30 PM	How to Stay Out of Court and Settle Workplace Labor Disputes – Arbitration and Other Procedures
8:00 PM – 10:00 PM	Reception
(b) (6)	

**Wed, Jul 30**

Time	Activity
All Day	BIG SKY
All Day	CONFIRMED: 2025 Big Sky Labor and Employment Conference
All Day	Denver, Colorado
(b) (6)	
10:00 AM – 11:00 AM	Developments and Report From the EEOC
11:00 AM – 12:15 PM	Employee Voice, Collective Bargaining, and Union Organizing in the Workplace
12:15 PM – 12:30 PM	Break
12:30 PM – 1:45 PM	The Future of Worker/Employer Relations in the U.S.
(b) (6)	
4:41 PM – 6:33 PM	DEPARTURE 2:41 PM Local Time (BZN) - (b) (6) (BZN - DEN)
(b) (6)	

**Thu, Jul 31**

Time	Activity
All Day	Denver, Colorado
(b) (6)	
(b) (6)	
11:00 AM – 11:15 AM	Transition Time at Visit
11:15 AM – 12:15 PM	Department of Labor Office Visit
12:15 PM – 12:45 PM	Depart DOL 1 enroute DOL 2
12:45 PM – 1:45 PM	Department of Labor Office Visit

Time	Activity
1:45 PM – 2:45 PM	Depart DOL Office enroute Aims Community College
2:45 PM – 5:00 PM	Aims Community College and Congressman Evans Event
5:00 PM – 5:30 PM	Depart Community College enroute DEN
7:42 PM – 11:10 PM	DEPARTURE 5:42 PM Local Time (DEN) - (b) (6) [REDACTED] (DEN - IAD) [REDACTED]
(b) (6)	