Este documento es muy importante. Si ud. No habla inglés, busque un traductor o llame al (856) 596-5200.

U.S. Department of Labor

Occupational Safety and Health Administration

2 Executive Drive, Suite 120

Marlton, NJ 08053

Phone: (856) 596-5200 Fax: (856) 596-5201



May 14, 2024

Dear Employer,

On 03/19/2024, an OSHA compliance officer met with you or your representative as part of an inspection at 4 Tori Lane, Manalapan, NJ 07726. This letter includes the citations for the violations that were found (see summary below). Please choose one of the three options from the box to the right and complete the associated steps found on the following page within 15 working days. Please call us if you have any questions about the enclosed citation and/or penalties; we are here to help you choose the best option to resolve your citation as quickly as possible.

Sincerely,

for Danielle DiGironimo

Paula Dixon-Roderick, Area Director

Your Citation Summary

Road Contractor Corporation Inspection Number: 1735676

Total Amount Due: \$89,604.00

Payment Due Date: 15 working days

after receipt of

this letter

You must correct each violation by the date listed in the Citation and Notification of Penalty. Please see the violations and the correction deadline for each violation starting on page 6.

Total Number of Violations: 3

Your First Correction Deadline is: May 20, 2024

Step 1 – Choose a Response Option and Act within 15 working days

Respond now before you lose the ability to discuss potential adjustments to penalty amounts and/or due dates. Please choose one option below and complete the steps on the next page.

Option #1 - Discuss with OSHA

I would like to discuss the citation with an OSHA representative. This may lead to changes in the penalty amount, due date or correction deadlines (if appropriate).

Option #2 – Correct and Pay

I agree with the citation, penalties, and correction deadlines, and do not contest.

Option #3 – Contest the Citation

I do not agree with the citation, penalties, and/or correction deadlines, and would like to contest.

Questions or Concerns?

If you have any questions or concerns regarding the citation, penalties, and/or correction deadlines, please call us at (856) 596-5200.

Step 2 – Complete One Option Checklist

Please post a copy of the citation at or near the place where each violation occurred, even if you plan to contest. You can use the checklist to the right to help plan your next steps. Please do not send in your checklist.

| Option # | †1 – Discuss with OSHA | | I will complete by: |
|----------|--|---|------------------------|
| 1. | Call: Danielle DiGironimo, Assistant Area Di as possible to schedule a meeting with an Coccur within 15 working days of receiving to documentation of existing conditions and conecessary, you can still contest the citation meeting does NOT extend your 15 working citation.** | OSHA representative that must this citation. Bring supporting orrections done thus far. If after this meeting. **This | / |
| 2. | Fill in and post the attached "Notice to Emp Conference" after scheduling meeting. | oloyees OSHA Informal | / |
| • | #2 – Correct Violations and Pay Per | • | will complete by: |
| • | Correct violations, then complete and mail Corrective Action Worksheet" along with the repair (e.g. photos, purchase orders, etc.) to | the attached "Certification of ne appropriate evidence of o the OSHA office listed on the | will complete by: / |
| - | Correct violations, then complete and mail Corrective Action Worksheet" along with the | the attached "Certification of ne appropriate evidence of o the OSHA office listed on the days after each violation's red evidence. If these | will complete by: / |
| - | Correct violations, then complete and mail Corrective Action Worksheet" along with the repair (e.g. photos, purchase orders, etc.) the first page, postmarked within 10 calendar correction deadline and include any requirements. | the attached "Certification of ne appropriate evidence of o the OSHA office listed on the days after each violation's red evidence. If these er than mailing, the date the | will complete by: / |
| 1. | Correct violations, then complete and mail Corrective Action Worksheet" along with the repair (e.g. photos, purchase orders, etc.) the first page, postmarked within 10 calendar correction deadline and include any required documents are transmitted by means other | the attached "Certification of the appropriate evidence of the OSHA office listed on the days after each violation's red evidence. If these er than mailing, the date the e of submission. | will complete by: / |
| 1. | Correct violations, then complete and mail Corrective Action Worksheet" along with the repair (e.g. photos, purchase orders, etc.) the first page, postmarked within 10 calendar correction deadline and include any required documents are transmitted by means other Agency received the documents is the date. Pay the Total Penalty by using one of the form **Include your Inspection Number (see first Pay Online: Search "OSHA" on | the attached "Certification of the appropriate evidence of the OSHA office listed on the days after each violation's red evidence. If these er than mailing, the date the e of submission. Ollowing methods: est page) on the payment.** | will complete by: / |
| 1. | Correct violations, then complete and mail Corrective Action Worksheet" along with the repair (e.g. photos, purchase orders, etc.) to first page, postmarked within 10 calendar correction deadline and include any require documents are transmitted by means other Agency received the documents is the date. Pay the Total Penalty by using one of the form **Include your Inspection Number (see first) | the attached "Certification of the appropriate evidence of the OSHA office listed on the days after each violation's red evidence. If these er than mailing, the date the e of submission. Ollowing methods: In the attached "Certification of the evidence | will complete by: / |

| Option #3 – Contest the Citation | I will complete by: |
|---|---------------------|
| Mail a letter of intent to legally contest to the OSHA office listed on the first page, postmarked within 15 working days. | / |

within 15 working days.

Penalties over \$25,000 must be paid

by ACH and require a Transaction ID (Call 202-693-2170 to obtain one).

U.S. Department of Labor Occupational Safety and Health Administration 2 Executive Drive, Suite 120 Marlton, NJ 08053



05/14/2024

Road Contractor Corporation and its successors 647 Broadway Suite 215 Long Branch, NJ 07740

Dear Employer:

Enclosed you will find citations for violations of the Occupational Safety and Health Act of 1970 (the Act) which may have accompanying proposed penalties. Also enclosed is a booklet entitled, "Employer Rights and Responsibilities Following an OSHA Inspection", (OSHA 3000), which explains your rights and responsibilities under the Act. If you have any questions about the enclosed citations and penalties, I would welcome further discussions in person or by telephone. Please contact me at (856) 596-5200.

You will note on page 6 of the booklet that, for violations which you do not contest, you must (1) notify this office promptly by letter that you have taken appropriate corrective action within the time set forth on the citation; and (2) pay any penalties assessed. Please inform me of the abatement steps you have taken and of their dates together with adequate supporting documentation; e.g., drawings or photographs of corrected conditions, purchase/work orders related to abatement actions, air sampling results. This information will allow us to close the case.

As indicated on page 3 of the booklet, you may request an informal conference with me during the 15-workingday notice of contest period. During such an informal conference you may present any evidence or views which you believe would support an adjustment to the citation or the penalty.

If you are considering a request for an informal conference to discuss any issues related to this Citation and Notification of Penalty, you must take care to schedule it early enough to allow time to contest after the informal conference, should you decide to do so. Please keep in mind that a written letter of intent to contest must be submitted to the Area Director within 15 working days of your receipt of the citation. The running of this contest period is not interrupted by an informal conference.

If you decide to request an informal conference, please complete the attached notice at the bottom of this letter and post it next to the Citations as soon as the time, date and the place of the informal conference have been determined. Be sure to bring to the conference with you any and all supporting documentation of existing conditions as well as of any abatement steps taken thus far. If conditions warrant, we can enter into an informal settlement agreement which amicably resolves this matter without litigation or contest.

You should be aware that OSHA publishes information on its inspection and citation activity on the Internet under the provisions of Electronic Freedom of Information Act. The information related to these alleged violations will be posted when our system indicates that you have received this citation. You are encouraged to review the information concerning your establishment at www.osha.gov. If you have any dispute with the accuracy of the information displayed, please contact this office.

Sincerely,

for

Danislle DiGironimo
Paula Dixon-Roderick

Area Director

Enclosures

Occupational Safety and Health Administration 2 Executive Drive, Suite 120 Marlton, NJ 08053



Citation and Notification of Penalty

To:

Road Contractor Corporation and its successors 647 Broadway Suite 215 Long Branch, NJ 07740

Inspection Site:

4 Tori Lane Manalapan, NJ 07726 **Inspection Number**: 1735676

Inspection Date(s): 03/19/2024 - 03/19/2024

Issuance Date: 05/14/2024

The violation(s) described in this Citation and Notification of Penalty is (are) alleged to have occurred on or about the day(s) the inspection was made unless otherwise indicated within the description given below.

This Citation and Notification of Penalty (this Citation) describes violations of the Occupational Safety and Health Act of 1970. The penalty(ies) listed herein is (are) based on these violations. You must abate the violations referred to in this Citation by the dates listed and pay the penalties proposed, unless within 15 working days (excluding weekends and Federal holidays) from your receipt of this Citation and Notification of Penalty **you either call to schedule an informal conference (see paragraph below) or** you mail a notice of contest to the U.S. Department of Labor Area Office at the address shown above. Please refer to the enclosed booklet (OSHA 3000) which outlines your rights and responsibilities and which should be read in conjunction with this form. Issuance of this Citation does not constitute a finding that a violation of the Act has occurred unless there is a failure to contest as provided for in the Act or, if contested, unless this Citation is affirmed by the Review Commission or a court.

Posting - The law requires that a copy of this Citation and Notification of Penalty be posted immediately in a prominent place at or near the location of the violation(s) cited herein, or, if it is not practicable because of the nature of the employer's operations, where it will be readily observable by all affected employees. This Citation must remain posted until the violation(s) cited herein has (have) been abated, or for 3 working days (excluding weekends and Federal holidays), whichever is longer.

Informal Conference - An informal conference is not required. However, if you wish to have such a conference you may request one with the Area Director during the 15 working day contest period by calling (856) 596-5200. During such an informal conference, you may present any evidence or views which you believe would support an adjustment to the citation(s) and/or penalty(ies).

If you are considering a request for an informal conference to discuss any issues related to this Citation and Notification of Penalty, you must take care to schedule it early enough to allow time to contest after the informal conference, should you decide to do so. Please keep in mind that a written letter of intent to contest must be submitted to the Area Director within 15 working days of your receipt of this Citation. The running of this contest period is not interrupted by an informal conference.

If you decide to request an informal conference, please complete, remove and post the Notice to Employees next to this Citation and Notification of Penalty as soon as the time, date, and place of the informal conference have been determined. Be sure to bring to the conference any and all supporting documentation of existing conditions as well as any abatement steps taken thus far. If conditions warrant, we can enter into an informal settlement agreement which amicably resolves this matter without litigation or contest.

Right to Contest — You have the right to contest this Citation and Notification of Penalty. You may contest all citation items or only individual items. You may also contest proposed penalties and/or abatement dates without contesting the underlying violations. <u>Unless you inform the Area Director in writing that you intend to contest the citation(s) and/or proposed penalty(ies) within 15 working days after receipt, the citation(s) and the proposed penalty(ies) will become a final order of the Occupational Safety and Health Review Commission and may not be reviewed by any court or agency.</u>

Penalty Payment – Penalties are due within 15 working days of receipt of this notification unless contested. (See the enclosed booklet and the additional information provided related to the Debt Collection Act of 1982.) Make your check or money order payable to "DOL-OSHA". Please indicate the Inspection Number on the remittance. You can also make your payment electronically at www.pay.gov. At the top of the pay.gov homepage, type "**OSHA**" in the Search field and select Search. From **OSHA Penalty Payment Form** search result, select Continue. The direct link is:

https://www.pay.gov/paygov/forms/formInstance.html?agencyFormId=53090334

You will be required to enter your inspection number when making the payment. Payments can be made by credit card or Automated Clearing House (ACH) using your banking information. Payments of \$25,000 or more require a Transaction ID, and also must be paid using ACH. If you require a Transaction ID, please contact the OSHA Debt Collection Team at (202) 693-2170.

OSHA does not agree to any restrictions or conditions or endorsements put on any check, money order, or electronic payment for less than the full amount due, and will process the payments as if these restrictions or conditions do not exist.

Notification of Corrective Action – For each violation which you do not contest, you must provide *abatement certification* to the Area Director of the OSHA office issuing the citation and identified above. This abatement certification is to be provided by letter within 10 calendar days after each abatement date. Abatement certification includes the date and method of abatement. If the citation indicates that the violation was corrected during the inspection, no abatement certification is required for that item. The abatement certification letter must be posted at the location where the violation appeared and the corrective action took place or employees must otherwise be effectively informed about abatement activities. A sample abatement certification letter is enclosed with this Citation. In addition, where the citation indicates that *abatement documentation* is necessary, evidence of the purchase or repair of equipment, photographs or video, receipts, training records, etc., verifying that abatement has occurred is required to be provided to the Area Director.

Employer Discrimination Unlawful – The law prohibits discrimination by an employer against an employee for filing a complaint or for exercising any rights under this Act. An employee who believes that he/she has been discriminated against may file a complaint no later than 30 days after the discrimination occurred with the U.S. Department of Labor Area Office at the address shown above.

Employer Rights and Responsibilities – The enclosed booklet (OSHA 3000) outlines additional employer rights and responsibilities and should be read in conjunction with this notification.

Notice to Employees – The law gives an employee or his/her representative the opportunity to object to any abatement date set for a violation if he/she believes the date to be unreasonable. The contest must be mailed to the U.S. Department of Labor Area Office at the address shown above and postmarked within 15 working days (excluding weekends and Federal holidays) of the receipt by the employer of this Citation and Notification of Penalty.

Inspection Activity Data – You should be aware that OSHA publishes information on its inspection and citation activity on the Internet under the provisions of the Electronic Freedom of Information Act. The information related to these alleged violations will be posted when our system indicates that you have received this citation. You are encouraged to review the information concerning your establishment at www.osha.gov. If you have any dispute with the accuracy of the information displayed, please contact this office.

Occupational Safety and Health Administration



NOTICE TO EMPLOYEES OF INFORMAL CONFERENCE

| An informal conference has been scheduled with OSHA to discuss the c | citation(s) issued on |
|---|---------------------------|
| 05/14/2024. The conference will be held by telephone or at the OSHA o | office located at 2 |
| Executive Drive, Suite 120, Marlton, NJ 08053 on | _ at |
| Employees and/or representatives of employees h | nave a right to attend ar |
| informal conference | |

CERTIFICATION OF CORRECTIVE ACTION WORKSHEET

Inspection Number: 1735676

Company Name: Road Contractor Corporation Inspection Site: 4 Tori Lane, Manalapan, NJ 07726

Issuance Date: 05/14/2024

List the specific method of correction for each item on this citation in this package that does not read "Corrected During Inspection" and return to: U.S. Department of Labor – Occupational Safety and Health Administration, 2 Executive Drive, Suite 120, Marlton, NJ 08053.

| By (Method of Abatement): | | d on |
|---|---------------------------|--|
| Citation Number and Item Nur By (Method of Abatement): | | d on |
| By (Method of Abatement): | nber was correcte | d on |
| Citation Number and Item Nur By (Method of Abatement): | nber was correcte | d on |
| By (Method of Abatement): | | d on |
| Citation Number and Item Nur | nber was correcte | d on |
| I certify that the information containe representatives have been informed or | d in this document is acc | curate and that the affected employees and their |
| Signature | Date | |
| Typed or Printed Name | Title | |

NOTE: 29 USC 666(g) whoever knowingly makes any false statements, representation or certification in any application, record, plan or other documents filed or required to be maintained pursuant to the Act shall, upon conviction, be punished by a fine of not more than \$10,000 or by imprisonment of not more than 6 months or both.

POSTING: A copy of completed Corrective Action Worksheet should be posted for employee review.

Occupational Safety and Health Administration

Inspection Number: 1735676

Inspection Date(s): 03/19/2024 - 03/19/2024

Issuance Date: 05/14/2024



Citation and Notification of Penalty

Company Name: Road Contractor Corporation Inspection Site: 4 Tori Lane, Manalapan, NJ 07726

Citation 1 Item 1 Type of Violation: **Serious**

29 CFR 1926.1053(b)(4): Ladder(s) were used for purposes other than the purpose for which they were designed:

a- 4 Tori Lane, Manalapan NJ: The company worksite Foreman was exposed to worksite fall hazards, approximately 8 feet to the concrete flooring below, when using an A-framed ladder in the closed position as it was leaning, unsecured, against the worksurface. Condition observed on or about 03/19/24.

Date By Which Violation Must be Abated: Corrected During Inspection Proposed Penalty: \$7,098.00

Occupational Safety and Health Administration

Inspection Number: 1735676

Inspection Date(s): 03/19/2024 - 03/19/2024

Issuance Date: 05/14/2024



Citation and Notification of Penalty

Company Name: Road Contractor Corporation Inspection Site: 4 Tori Lane, Manalapan, NJ 07726

Citation 2 Item 1 Type of Violation: **Willful - Serious**

29 CFR 1926.501(b)(13): Each employee(s) engaged in residential construction activities 6 feet (1.8 m) or more above lower levels were not protected by guardrail systems, safety net system, or personal fall arrest system, nor were employee(s) provided with an alternative fall protection measure under another provision of paragraph 1926.501 (b):

a-37 Vinegold Drive, Mullica Hill NJ: On or about 03/19/24 a company worker was exposed to fall hazards in excess of 10 feet 1 inch to the ground below, when not using fall protection when performing sheathing installation and other related activities from a residential structure's pitched roof.

Road Contractor Corp. was previously cited for a violation of this occupational safety and health standard or its equivalent standard 1926.501(b)(13), which was contained in OSHA inspection number 1707205, citation number 2, item number 1 and was affirmed as a final order on 12/27/23, with respect to a workplace located at 99 Wall Street, Passaic, NJ 07055.

Road Contractor Corp. was previously cited for a violation of this occupational safety and health standard or its equivalent standard 1926.501(b)(13), which was contained in OSHA inspection number 1703189, citation number 1, item number 1 and was affirmed as a final order on 2/1/24, with respect to a workplace located at 10 East 20th Street, Long Beach Township, NJ 08008.

Road Contractor Corp. was previously cited for a violation of this occupational safety and health standard or its equivalent standard 1926.501(b)(13), which was contained in OSHA inspection number 1698680, citation number 2, item number 1 and was affirmed as a final order on 10/27/23, with respect to a workplace located at 619 N Maple Ave., Ho Ho Kus, NJ 07423.

Road Contractor Corp. was previously cited for a violation of this occupational safety and health standard or its equivalent standard 1926.501(b)(13), which was contained in OSHA inspection number 1697614, citation number 1, item number 1 and was affirmed as a final order on 1/31/24, with respect to a workplace located at 29 & 31 Halsey Street, Lakewood, NJ 08701.

Road Contractor Corp. was previously cited for a violation of this occupational safety and health standard or its equivalent standard 1926.501(b)(1), which was contained in OSHA inspection number 1688901, citation number 1, item number 1 and was affirmed as a final order on 12/19/23, with respect to a workplace located at 1281 Knapp Rd, North Wales, PA 19454.

See pages 1 through 4 of this Citation and Notification of Penalty for information on employer and employee rights and responsibilities.

Occupational Safety and Health Administration

Inspection Number: 1735676

Inspection Date(s): 03/19/2024 - 03/19/2024

Issuance Date: 05/14/2024



Citation and Notification of Penalty

Company Name: Road Contractor Corporation Inspection Site: 4 Tori Lane, Manalapan, NJ 07726

Road Contractor Corp. was previously cited for a violation of this occupational safety and health standard or its equivalent standard 1926.501(b)(10), which was contained in OSHA inspection number 1686108, citation number 2, item number 1 and was affirmed as a final order on 10/02/23, with respect to a workplace located at 116 Main Street, Bethesda United Methodist Church, Middletown, DE 19709.

Date By Which Violation Must be Abated: Proposed Penalty:

Corrected During Inspection \$70,982.00

Occupational Safety and Health Administration

Inspection Number: 1735676

Inspection Date(s): 03/19/2024 - 03/19/2024

Issuance Date: 05/14/2024



Citation and Notification of Penalty

Company Name: Road Contractor Corporation Inspection Site: 4 Tori Lane, Manalapan, NJ 07726

<u>Citation 3 Item 1</u> Type of Violation: **Repeat - Serious**

29 CFR 1926.1060(a): The employer did not provide a training program for each employee using ladders and stairways, as necessary, which would enable each employee to recognize hazards related to ladders and stairways and train each employee in the procedures to be followed to minimize these hazards.

a- 4 Tori Lane, Manalapan NJ: The company worksite Foreman was exposed to worksite fall hazards, approximately 8 feet to the concrete flooring below, when improperly using an A-framed ladder at the worksite. The company worksite Foreman did not receive ladder hazard recognition and minimization training from the employer at the time of and prior to the worksite inspection. Condition observed on or about 03/19/24.

Road Contractor Corporation was previously cited for a Serious violation of this occupational safety and health standard or its equivalent standard 29 CFR 1926.1060(a), which was contained in OSHA inspection number 1686108, citation number 1, item number 5 and was affirmed as a final order on 10/02/23, with respect to a workplace located at 116 Main Street - Bethesda United Methodist Church, Middletown DE.

NOTE: IN ADDITION TO ABATEMENT CERTIFICATION, THE EMPLOYER IS REQUIRED TO SUBMIT ABATEMENT DOCUMENTATION FOR THIS ITEM. FAILURE TO COMPLY WILL RESULT IN AN ADDITIONAL PENALTY OF \$1000.00 IN ACCORDANCE WITH 29 CFR 1903.19.

ABATEMENT DOCUMENTATION REQUIRED FOR THIS ITEM

Date By Which Violation Must be Abated:

Proposed Penalty:

May 22, 2024

\$11,524.00

or Danielle DiGironimo
Paula Dixon-Roderick

Area Director

See pages 1 through 4 of this Citation and Notification of Penalty for information on employer and employee rights and responsibilities.

Occupational Safety and Health Administration 2 Executive Drive, Suite 120 Marlton, NJ 08053



INVOICE / DEBT COLLECTION NOTICE

Company Name: Road Contractor Corporation Inspection Site: 4 Tori Lane, Manalapan, NJ 07726

Issuance Date: 05/14/2024

Summary of Penalties for Inspection Number: 1735676

| Citation 1 Item 1, Serious | \$7,098.00 |
|--------------------------------------|-------------|
| Citation 2 Item 1, Willful - Serious | \$70,982.00 |
| Citation 3 Item 1, Repeat - Serious | \$11,524.00 |

TOTAL PROPOSED PENALTIES:

\$89,604.00

To avoid additional charges, please remit payment promptly to this Area Office for the total amount of the uncontested penalties summarized above. Make your check or money order payable to: "DOL-OSHA". Please indicate OSHA's Inspection Number (indicated above) on the remittance. You can also make your payment electronically at www.pay.gov. At the top of the pay.gov homepage, type "OSHA" in the Search field and select Search. From the OSHA Penalty Payment Form search result, select Continue. The direct link is: https://www.pay.gov/paygov/forms/formInstance.html?agencyFormId=53090334. You will be required to enter your inspection number when making the payment. Payments can be made by credit card or Automated Clearing House (ACH) using your banking information. Payments of \$25,000 or more require a Transaction ID, and also must be paid using ACH. If you require a Transaction ID, please contact the OSHA Debt Collection Team at (202) 693-2170.

OSHA does not agree to any restrictions or conditions or endorsements put on any check, money order, or electronic payment for less than the full amount due, and will cash the check or money order as if these restrictions or conditions do not exist.

If a personal check is issued, it will be converted into an electronic fund transfer (EFT). This means that our bank will copy your check and use the account information on it to electronically debit your account for the amount of the check. The debit from your account will then usually occur within 24 hours and will be shown on your regular account statement. You will not receive your original check back. The bank will destroy your original check, but will keep a copy of it. If the EFT cannot be completed because of insufficient funds or closed account, the bank will

attempt to make the transfer up to two times.

Pursuant to the Debt Collection Act of 1982 (Public Law 97-365) and regulations of the U.S. Department of Labor (29 CFR Part 20), the Occupational Safety and Health Administration is required to assess interest, delinquent charges, and administrative costs for the collection of delinquent penalty debts for violations of the Occupational Safety and Health Act.

<u>Interest</u>: Interest charges will be assessed at an annual rate determined by the Secretary of the Treasury on all penalty debt amounts not paid within one month (30 calendar days) of the date on which the debt amount becomes due and payable (penalty due date). The current interest rate is one percent (1%). Interest will accrue from the date on which the penalty amounts (as proposed or adjusted) become a final order of the Occupational Safety and Health Review Commission (that is, 15 working days from your receipt of the Citation and Notification of Penalty), unless you file a notice of contest. Interest charges will be waived if the full amount owed is paid within 30 calendar days of the final order.

<u>Delinquent Charges</u>: A debt is considered delinquent if it has not been paid within one month (30 calendar days) of the penalty due date or if a satisfactory payment arrangement has not been made. If the debt remains delinquent for more than 90 calendar days, a delinquent charge of six percent (6%) per annum will be assessed accruing from the date that the debt became delinquent.

<u>Administrative Costs</u>: Agencies of the Department of Labor are required to assess additional charges for the recovery of delinquent debts. These additional charges are administrative costs incurred by the Agency in its attempt to collect an unpaid debt. Administrative costs will be assessed for demand letters sent in an attempt to collect the unpaid debt.

for Danielle Difironino
Paula Dixon-Roderick

5/14/2024

Date

Area Director