



JBS International, Inc.
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To Whom It May Concern:

JBS International Inc. is conducting a national survey of farm workers. The survey's main objective is to identify trends in the make-up of the hired farm workforce. The information obtained helps agricultural employers and grower organizations stay informed about the characteristics of the hired farm workforce and helps public and private agencies better plan programs for farm workers.

JBS International Inc. is a private research firm that provides professional, technical, and management services for policy analysis and program evaluation to government agencies, education agencies, and the private sector. JBS International Inc. has no connection to any union organization.

Due to the survey's design, it is possible that you have participated in the survey in the past. Regardless of when, your participation is very much appreciated, as the survey's success depends on your voluntary cooperation.

One of our representatives in your area may be contacting you soon to invite you to participate. If you receive this notice but are not contacted, it is because the interviews allocated for your county have been completed. The representative(s) in your area is (are):

(representative's name)

Once again, your cooperation in this survey would be greatly appreciated. If you have any questions, I, as well as Dr. Jorge Nakamoto, the Field and Training Director, would be happy to speak with you. We can be reached between 8:00 a.m. and 5:00 p.m. PST at the following toll-free number for the JBS International Inc. office in Burlingame, CA: (866) YES-NAWS or (866) 937-6297.

Sincerely,

A handwritten signature in black ink that reads "Susan Gabbard".

Susan M. Gabbard, PH.D
Project Director

Value of thought. Value of solution.

North Bethesda, MD | Burlingame, CA | Atlanta, GA | www.jbsinternational.com