From: iovce.westerdahl@oracle.com Thomas Kurian <thomas.kurian@oracle.com> To: CC: Safra Catz <safra.catz@oracle.com> Sent: 3/3/2015 5:34:30 AM Subject: dev) counteroffer proposal Yes it is approved and on to CC. Sent from my iPhone On Mar 2, 2015, at 8:35 PM, Thomas Kurian sthomas.kurian@oracle.com wrote: Thank you very much On Mar 2, 2015, at 8:28 PM, Safra Catz < safra.catz@oracle.com > wrote: Thomas, I think I sent an approval on lie's behalf about an hour ago. On Mar 2, 2015, at 11:12 PM, Thomas Kurian thomas.kurian@oracle.com wrote: Larry - can you please approve. This is THE KEY engineering VP under Juan who is responsible for all development. He has been approached by Facebook with a very attractive financial offer and has also spoken personally last Thursday/Friday with Mark Zuckerberg. He is also well liked in his group - so if he is taken it will likely result in other people leaving the organization as well. I support this request. Thank you Thomas Begin forwarded message: From: Thomas Kurian <thomas.kurian@oracle.com> Subject: Re: dev) counteroffer proposal Date: March 2, 2015 at 4:51:50 PM PST To: Juan Loaiza <juan.loaiza@oracle.com> Cc: Andrew Mendelsohn <ANDREW.MENDELSOHN@ORACLE.COM>. Maddie Cheruvu <madhavi.cheruvu@oracle.com>, @oracle.com> Approved On Mar 2, 2015, at 4:19 PM, Juan Loaiza < juan.loaiza@oracle.com > wrote: Thomas, I am proposing an out of cycle salary raise and stock grant to VP of has received a very aggressive offer from Facebook, and Oracle will lose him if we do not counter. I have spent a lot of time talking to him about staying at Oracle, and agreed that he would stay if we grant him a salary (22% raise), and a guaranteed stock option grant (K RSUs) per year for 4 years.. Recent Compensation:

Current Base Salary: \$ K (Comparatio is 123.62) RSUs 2014 Univested Value: \$ Options 2013 Univested Value (\$30.11): Options 2012 Univested Value (\$29.72): Options 2011 Univested Value (\$32.43): Total univested option value ~=
. Proposed Base Salary: \$ (salary range for VP position is:
Justification:
has been the V.P. in charge of development since its early years. He is highly intelligent, extremely capable, and has an unblemished track record of being able to deliver world class results. He is uniquely suited to head because he is a world class expert on ALL aspects of including Database, OS, networking, and hardware. It is extremely rare to find this combination of broad and deep expertise.
has been unhappy with his compensation for a while, and last week he informed us that he had received a great offer from Facebook is well known at Facebook as an industry expert, and interviewed both with their top technical people and Mark Zukerberg.
Facebook offered him M in RSUs as an initial grant to more than compensate for his outstanding Oracle options, and M of RSUs per year after that. They offered him K salary with at least 30% bonus. Facebook stock has been appreciating nicely, and they expect it will continue to do so. Also, he really likes the working atmosphere there and liked the idea of a change after working at Oracle for 17 years.
We really want to keep at Oracle since there is no one else that comes close to his ability to integrate hardware/software. We will liked and respected by his team at Oracle, so if he accepts the position at Facebook we will probably lose quite a few other key developers who will follow him there.

Overall, is among the very top technical contributors and managers at Oracle and is extremely valuable to the company.