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| Employee Name (Last Name, First Name) | Country | Current Job Title | Career Level | Proposed Job Title | Proposed Career Level |
|--|-----------|--|-----------------|--------------------|-----------------------------|
| (Last Name, First Name) | - Junitry | THE STATE OF THE S | | | 20701 |
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| [REDACTED] | US | 75030.IT Snr Manager | M3 | 75040.IT Director | M4 |
| | | | | | |

| Country | Job Code | Career Level |
|---------|--|------------------|
| | N/A | N/A |
| AE | 10020.Software Development Manager | IC1 |
| AR | 10030.Software Development Snr Manager | IC2 |
| AT | 10040.Software Development Director | IC3 |
| AU | · | IC4 |
| | 10050.Software Development Snr Director | · - · |
| BE | 10060.Software Development VP | IC5 |
| BG | 10510.Software Developer 1 | IC6 |
| BR | 10520.Software Developer 2 | M1 |
| CA | 10530.Software Developer 3 | M2 |
| CH | 10540.Software Developer 4 | M3 |
| CL | 10550.Software Developer 5 | M4 |
| CN | 10560.Software Developer - Architect | M5 |
| CO | 10560.Software Developer 6 | M6 |
| DE | 10630.IT Business Implementation Analyst 3 | |
| DK | 10640.IT Business Implementation Analyst 4 | |
| ES | 10710 Applications Developer 1 | |
| FI | 10720.Applications Developer 2 | |
| FR | 10730.Applications Developer 3 | |
| GB | 10740.Applications Developer 4 | |
| GR | 10750.Applications Developer 5 | |
| HK | · | |
| HU | · | |
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| - | | |
| HK | 10750.Applications Developer 5 10760.Applications Developer - Architect 10760.Applications Developer 6 10800.QA Analyst - IDC 10810.QA Analyst 1-ProdDev | |

IL 10820.QA Analyst 2-ProdDev ΙT 10830.QA Analyst 3-ProdDev **JPBG** 10840.QA Analyst 4-ProdDev KR 10841.QA Analyst 5-ProdDev MX 10842.QA Manager-ProdDev MY 10843.QA Snr Manager-ProdDev NL 10844.QA Director-ProdDev NO 10845.QA Snr Director-ProdDev ΝZ 10846.QA VP-ProdDev

PH 11030.Product Marketing Snr Manager PL11040.Product Marketing Director PT 11050.Product Marketing Snr Director

RO 11060.Product Marketing VP

RU 11230. Customer Service Snr Manager-Support SE 11240. Customer Service Director-Support SG 11250.Customer Service Snr Director-Support

TR 11260.Customer Service VP-Support US 11530.Product Marketing Analyst 3 ZA 11540.Product Marketing Analyst 4 12610. Consulting Project Manager

13020.Technical Writer Manager-ProdDev 13030.Technical Writer Snr Manager-ProdDev 13040.Technical Writer Director-ProdDev 13050.Technical Writer Snr Director-ProdDev

13060.Technical Writer VP-ProdDev 13510.Technical Writer 1-ProdDev 13520.Technical Writer 2-ProdDev 13530.Technical Writer 3-ProdDev 13540.Technical Writer 4-ProdDev 13550.Technical Writer 5-ProdDev

14930.Project Manager 3 14940.Project Manager 4 14950.Project Manager 5 15120.Release Developer 2 15130.Release Developer 3 15140.Release Developer 4 15150.Release Developer 5

15602.Business Development Consultant 3-Corp Plan 15603.Business Development Consultant 4-Corp Plan 15604.Business Development Consultant 5-Corp Plan 15630 Business Development Snr Manager - Corp Plan 15640. Business Development Director - Corp Plan 15650. Business Development Snr Director - Corp Plan

15660.Business Development VP - Corp Plan

15840.Project Manager 4 - Ops 17110.Product Manager/Strategy 1-ProdDev 17120.Product Manager/Strategy 2-ProdDev 17130.Product Manager/Strategy 3-ProdDev 17140.Product Manager/Strategy 4-ProdDev 17150.Product Manager/Strategy 5-ProdDev 17160.Product Manager/Strategy 6-ProdDev 17220.Product Mgmt/Strategy Manager-ProdDev 17230.Product Mgmt/Strategy Snr Manager-ProdDev 17240.Product Mgmt/Strategy Director-ProdDev 17250.Product Mgmt/Strategy Snr Director-ProdDev 17260.Product Mgmt/Strategy VP-ProdDev

20515. Principal Consultant 26110.Internal Customer Tech Support A3-IT 26140.Internal Customer Tech Support 2-IT

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26150.Internal Customer Tech Support 3-IT
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32740. Graphics Designer 4-Mkt

3304.Technology Sales Representative IV

42002.Course/Curriculum Dev 2-Training

42003. Course/Curricilum Dev 3-Training

42003. Course/Curriculum Dev 3-Training

42004. Course/Curriculum Dev 4-Training

42005.Course/Curriculum Dev 5-Training

45520. Administrative Assistant A2

45521. Administrative Assistant A3

45522. Senior Administrative Assistant

45551. Executive Assistant

46010.Business Analyst 1-Ops

46020.Business Analyst 2-Ops

46030. Business Analyst 3-Ops

46040.Business Analyst 4-Ops

46110.Business Planning Manager-Ops

46130. Business Planning Director-Ops

48032. Training Coordinator-A3

48033 Training Coordinator-A4

50100.Student / Intern

50810.Database Administrator 1-IT

50820. Database Administrator 2-IT

50830. Database Administrator 3-IT

50840. Database Administrator 4-IT

50850. Database Administrator 5-IT

62420.Course/Curriculum Dev Mgr - Training

 ${\it 62430.} Course/Curriculum\ Dev\ Snr\ Mgr\ -\ Training$

62440.Course/Curriculum Dev Director - Training

62450. Course/Curriculum Dev Snr Director - Training

65420. Facilities Manager

66680.Program Mgmt VP-ProdDev

66682.Program Manager 2-ProdDev

66683.Program Manager 3-ProdDev

66684 Program Manager 4-ProdDev

66685.Program Manager 5-ProdDev

66686.Program Mgmt Manager-ProdDev 66687.Program Mgmt Sr Manager-ProdDev

66688.Program Mgmt Director-ProdDev

66689.Program Mgmt Sr Director-ProdDev

75010.IT Supervisor

75020.IT Manager

75030.IT Snr Manager

75040.IT Director

75050.IT Snr Director

75060.IT VP

75610.System Administrator 1-IT

75620. System Administrator 2-IT

75630.System Administrator 3-IT

75640.System Administrator 4-IT

75650.System Administrator 5-IT

75920.Network/Telecom Systems Analyst 2-IT

76120.IT Security Analyst 2

76130.IT Security Analyst 3

76140.IT Security Analyst 4

76150.IT Security Analyst 5

76510.Programmer Analyst 1-IT

76520.Programmer Analyst 2-IT

76530.Programmer Analyst 3-IT

76540.Programmer Analyst 4-IT

76550.Programmer Analyst 5-IT

76630.Systems Analyst 3-IT

83353.Adv Customer Service Support Director

85020.Office Services Support A2

85040.Office Services Support A4

90023. Technical Analyst 4-Support

90120. Technical Analyst 1-Support

90121.Technical Analyst 2-Support

90122. Technical Analyst 3-Support

90230. Technical Analyst 5-Support

90246.Product Support Manager

90248. Product Support Sr. Manager

90250.Product Support Director

9201.Senior Sales Consultant

99020.User Experience Developer 2-ProdDev

99030.User Experience Developer 3-ProdDev

99040.User Experience Developer 4-ProdDev

99050.User Experience Developer 5-ProdDev

99858.Product Development SVP

| | Current | Proposed | |
|--|-----------------|-------------------------|------------|
| Last 3 years appraisals and/or CWB rating (list CURRENT year first) | Salary (USD) | Salary Request (USD) | % Increase |
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| 2042 F. Outstanding: 2042 4 Event | IDEDAGTE | | |
| 2013 - 5 - Outstanding; 2012 - 4-Exceeds Expectations; 2011-4-Exceeds Expectations | [REDACTE D] | [REDACTED] | 15.54% |
| | \$0 | \$0 | #DIV/0! |
| | \$0 | \$0 | #DIV/0! |
| | \$0 | \$0 | #DIV/0! |

| M4 Benchmark: | Salary Range | Midpoint | Current Compa ratio |
|---------------|--------------|------------|---------------------------|
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| [REDACTED] | [REDACTED] | [REDACTED] | 0.7232 |
| | | \$0 | #DIV/0! |
| | | \$0 | #DIV/0! |
| | | \$0 | #DIV/0! |

| | | New Compa | | |
|----------------|------------|-----------|-------------|--|
| Proposed Range | Midpoint | ratio | Time in Job | Last 3 years Bonuses (list CURRENT year first) |
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| | [REDACTED | | | |
| [REDACTED] | ILVEDACTED | 0.7194 | 8 years | [REDACTED] |
| [INLUMOTED] | 1 | | o years | [INEDACTED] |
| | \$0 | #DIV/0! | | |
| | \$0 | #DIV/0! | | |
| | \$0 | #DIV/0! | | |

| Last 3 years Stock Grants (list CURRENT year first) | Proposed Other Comp or Job Change Requested | Justification | Previous Salary Increase (USD) |
|---|---|---|-----------------------------------|
| [REDACTED] | | [REDACTED] has been working in Oracle for 15.5 years and was rated as [REDACTED] this year and as [REDACTED] two previous years. 18 months ago in December 2011, [REDACTED] took over [REDACTED] team from a director, [REDACTED], who transferred to another team. [REDACTED] is already performing the director's responsibilities managing the [REDACTED] team which supports[REDACTED]'s entire organization (1,300 people) for [REDACTED] LOB as well as some smaller LOBs like [REDACTED], [REDACTED], and [REDACTED]. She is doing her job really well and during this last year [REDACTED] released [REDACTED] and was working on the [REDACTED] delivery of [REDACTED]. She was instrumental in supporting the [REDACTED] product release which was highly regarded by customers. Development teams highly appreciate her support which is reflected in the recommendations. She has proven that she deserves to be promoted to a director. She is upset with her current salary and is talking about finding a job with the better compensation outside of Oracle. As [REDACTED] release cycle is quite aggressive, we need a solid and experienced manager to manage [REDACTED] operations and keep everything in line. We cannot afford to lose a senior and proven manager like [REDACTED], so we are proposing to increase her salary by \$[REDACTED] bringing her up to \$[REDACTED] which is slightly higher than the minimum of \$[REDACTED] as well as promote her to a Director. | [REDACTED] |
| | | | |

| Previous Salary Increase Date (USD) | Salary % | Manager | Group Attrition: 6-12 months (e.g., 5 of 8: 62%) | Requesting VP |
|---|----------|------------|---|---------------|
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| 1-Sep-12 | 2.52% | [REDACTED] | [REDACTED] | Conroy |
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| Competitive Offer Included | Local Country HR Approval | LOB Priority |
|----------------------------|------------------------------|-----------------|
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| No | Yes | |
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| Competitive Offer | Local HR Approval | LOB |
|-------------------|-------------------|-----|
| Yes | Yes | N/A |
| No | No | 1 |
| | Waiting for | |
| | Response | 2 |
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