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Employee Email	Country	Current Job Title	Career Level
[REDACTED]	US	10550.Software Developer 5.PRODEV.SWENG	IC5

Country	Job Code	Career Lev
Country	N/A	N/A
AE	10020.Software Development Manager	IC1
AR	10030.Software Development Snr Manager	IC2
AT	10040.Software Development Director	IC3
AU	10050.Software Development Snr Director	IC4
BE	10060.Software Development VP	IC5
BG	100730.Sales Operations Analyst 3	IC6
BR	101440.Business Process Analyst 4	M1
CA	103320.Client Success Specialist II	M2
CH	103330.Client Success Specialist III	M3
CL	103340.Client Success Specialist IV	M4
CN	103520.Client Success Manager	M5
CO	103530.Client Success Snr Manager	M6
DE	103540.Client Success Director	
DK	103550.Client Success Snr Director	
ES	10510.Software Developer 1	
FI	10520.Software Developer 2	
FR	10530.Software Developer 3	
GB	10540.Software Developer 4	
GR	10550.Software Developer 5	
HK	10560.Software Developer - Architect	
HU	10560.Software Developer 6	
IDC	10610.IT Business Implementation Analyst 1	
ΙE	106120.Development Systems Administrator 2	
IL	106130.Development Systems Administrator 3	
IT	106140.Development Systems Administrator 4	
JPBG	106150.Development Systems Administrator 5	
KR	10620.IT Business Implementation Analyst 2	
MX	10630.IT Business Implementation Analyst 3	
MY	10640.IT Business Implementation Analyst 4	
NL	10645.IT Business Implementation Analyst 5	

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NO
          10710. Applications Developer 1
NΖ
          10720. Applications Developer 2
РΗ
          10730. Applications Developer 3
PL
          10740. Applications Developer 4
PT
          10750. Applications Developer 5
RO
          10760. Applications Developer - Architect
RU
          10760. Applications Developer 6
SE
          10810.QA Analyst 1-ProdDev
SG
          10820.QA Analyst 2-ProdDev
TR
          10830.QA Analyst 3-ProdDev
US
          10840.QA Analyst 4-ProdDev
ZΑ
          10841.QA Analyst 5-ProdDev
          10842.QA Manager-ProdDev
          10843.QA Snr Manager-ProdDev
          10844.QA Director-ProdDev
          10845.QA Snr Director-ProdDev
          10846.QA VP-ProdDev
          109310.Data Scientist 1
          109320.Data Scientist 2
          109330.Data Scientist 3
          109340.Data Scientist 4
          109420.Data Scientist Manager
          109430.Data Scientist Snr Manager
          109440.Data Scientist Director
          109450.Data Scientist Snr Director
          109460.Data Scientist VP
          11040.Product Marketing Director
          11050.Product Marketing Snr Director
          11060.Product Marketing VP
          11240.Customer Service Director-Support
          11250.Customer Service Snr Director-Support
          11510.Product Marketing Analyst 1
          11530.Product Marketing Analyst 3
          11550.Product Marketing Analyst 5
          13020.Technical Writer Manager-ProdDev
          13030.Technical Writer Snr Manager-ProdDev
          13040.Technical Writer Director-ProdDev
          13050.Technical Writer Snr Director-ProdDev
          13060.Technical Writer VP-ProdDev
          13510.Technical Writer 1-ProdDev
          13515.Sales VP
          13520.Technical Writer 2-ProdDev
          13530.Technical Writer 3-ProdDev
          13540.Technical Writer 4-ProdDev
          13550.Technical Writer 5-ProdDev
          14111.Business Development Representative II
          14112.Business Development Representative III
          14113. Business Development Representative IV
          14114.Business Development Representative V
          14910.Project Manager 1
          14920.Project Manager 2
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14920.Project Manager 2
14930.Project Manager 3
14940.Project Manager 4
14950.Project Manager 5
15020.Project Mgmt Manager
15030.Project Mgmt Snr Manager
15040.Project Mgmt Director
15050.Project Mgmt Snr Director
15120.Release Developer 2
15130.Release Developer 3
15140.Release Developer 4
15150.Release Developer 5

15603. Business Development Consultant 4-Corp Plan

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15604.Business Development Consultant 5-Corp Plan
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15630. Business Development Snr Manager - Corp Plan

15640.Business Development Director - Corp Plan

15650.Business Development Snr Director - Corp Plan

15660. Business Development VP - Corp Plan

15720. Business Development Manager - Sales

15730. Business Development Snr Manager - Sales

15740. Business Development Director - Sales

15750. Business Development Snr Director - Sales

15760. Business Development VP - Sales

15820. Project Manager 2 - Ops

15830.Project Manager 3 - Ops

15840.Project Manager 4 - Ops

15930.Project Mgmt Snr Manager-Ops

17110.Product Manager/Strategy 1-ProdDev

17120.Product Manager/Strategy 2-ProdDev

17130.Product Manager/Strategy 3-ProdDev

17140.Product Manager/Strategy 4-ProdDev

17150.Product Manager/Strategy 5-ProdDev

17160.Product Manager/Strategy 6-ProdDev 17220.Product Mgmt/Strategy Manager-ProdDev

17230.Product Mgmt/Strategy Snr Manager-ProdDev

17240.Product Mgmt/Strategy Director-ProdDev 17250.Product Mgmt/Strategy Snr Director-ProdDev

17260.Product Mgmt/Strategy VP-ProdDev

20410. Senior Consultant

20515. Principal Consultant

20610. Senior Principal Consultant

20820.Consulting Technical Manager

21410.Consulting Technical Director

24220.Marketing Comm / PR Manager

24230.Marketing Comm / PR Snr Manager

26130.Internal Customer Tech Support 1-IT 26140.Internal Customer Tech Support 2-IT

26150.Internal Customer Tech Support 3-IT

26160.Internal Customer Tech Support 4-IT

2702.Non-Technical Intern - Second Year

30040 Marketing Research Director

30610. Field Marketing Specialist 1

30620. Field Marketing Specialist 2 30630. Field Marketing Specialist 3

30930.Marketing Comm / PR Specialist 3

30940.Marketing Comm / PR Specialist 4

32740. Graphics Designer 4-Mkt

3312. Applications Sales Representative II

3313. Applications Sales Representative IV

3316.Applications Sales Representative III

3317.Applications Sales Representative V

3327. Sales Snr Manager

3350.Sales Director

3353.Sales Snr Director

36010. Customer Service Representative 1-Ops

36020. Customer Service Representative 2-Ops

36030. Customer Service Representative 3-Ops

36120.Customer Response Manager -Ops

42001.Course/Curriculum Dev 1-Training

42002.Course/Curriculum Dev 2-Training

42003.Course/Curriculum Dev 3-Training

42004. Course/Curriculum Dev 4-Training

42005.Course/Curriculum Dev 5-Training

45520. Administrative Assistant A2

45521.Administrative Assistant A3

45522. Senior Administrative Assistant

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45550. Executive Assistant to the Executive Office
45551.Executive Assistant
46010. Business Analyst 1-Ops
46020. Business Analyst 2-Ops
46030. Business Analyst 3-Ops
46040. Business Analyst 4-Ops
46050. Business Analyst 5-Ops
46110.Business Planning Manager-Ops
46120. Business Planning Snr Manager-Ops
46130.Business Planning Director-Ops
46140.Business Planning Snr Director-Ops
46150.Business Planning VP-Ops
50100.Student / Intern
50810. Database Administrator 1-IT
50820. Database Administrator 2-IT
50830. Database Administrator 3-IT
50840. Database Administrator 4-IT
50850. Database Administrator 5-IT
52740. Technical Architect 4
58620.License Management Analyst 2-Fin
62030.Product Training Snr Manager
62420.Course/Curriculum Dev Mgr - Training
62430.Course/Curriculum Dev Snr Mgr - Training
62440. Course/Curriculum Dev Director - Training
62450. Course/Curriculum Dev Snr Director - Training
62460.Course/Curriculum Dev VP - Training
65410. Facilities Supervisor
65430. Facilities Snr Manager
66680.Program Mgmt VP-ProdDev
66681 Program Manager 1-ProdDev
66682.Program Manager 2-ProdDev
66683.Program Manager 3-ProdDev
66684.Program Manager 4-ProdDev
66685.Program Manager 5-ProdDev
66686.Program Mgmt Manager-ProdDev
66687.Program Mgmt Sr Manager-ProdDev
66688.Program Mgmt Director-ProdDev
66689.Program Mgmt Sr Director-ProdDev
7101.Technical Intern - First Year
75010.IT Supervisor
75020.IT Manager
75030.IT Snr Manager
75040.IT Director
75050.IT Snr Director
75060.IT VP
75070.IT SVP
75610.System Administrator 1-IT
75620. System Administrator 2-IT
75630.System Administrator 3-IT
75640.System Administrator 4-IT
75650.System Administrator 5-IT
75920.Network/Telecom Systems Analyst 2-IT
75930.Network/Telecom Systems Analyst 3-IT
75940.Network/Telecom Systems Analyst 4-IT
75950.Network/Telecom Systems Analyst 5-IT
76110.IT Security Analyst 1
76120.IT Security Analyst 2
76130.IT Security Analyst 3
76140.IT Security Analyst 4
76150.IT Security Analyst 5
76510.Programmer Analyst 1-IT
76520. Programmer Analyst 2-IT
76530.Programmer Analyst 3-IT
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76540.Programmer Analyst 4-IT

76550.Programmer Analyst 5-IT

76610. Systems Analyst 1-IT

76620. Systems Analyst 2-IT

76630. Systems Analyst 3-IT

76640. Systems Analyst 4-IT

76650. Systems Analyst 5-IT

81120.Data Services Support A2-IT

81130.Data Services Support A3-IT

81140.Data Services Support A4-IT

83345.Customer Service Analyst 5-Support

85020.Office Services Support A2

85040.Office Services Support A4

85502. Systems Analyst 1-Support

85540. Systems Analyst 3-Support

88100. Translation Analyst 2

88200. Translation Analyst 3

88300. Translation Analyst 4

88500. Translation Manager

88600. Translation Snr Manager

88700.Translation Director

88800.Translation Snr Director

88900.Translation VP

9001.Associate Sales Consultant

90023. Technical Analyst 4-Support

90121.Technical Analyst 2-Support

90122. Technical Analyst 3-Support

90230. Technical Analyst 5-Support

90254.Product Support VP

9101.Staff Sales Consultant

9201.Senior Sales Consultant

9301.Principal Sales Consultant

95380. Executive Vice President-Ops

98101. Alliances Consultant 2

98102. Alliances Consultant 3

98103. Alliances Consultant 4

98104. Alliances Manager

98105. Alliances Senior Manager

98106.Alliances Director

98107. Alliances Senior Director

98109. Alliances Consultant 5

99010.User Experience Developer 1-ProdDev

99020.User Experience Developer 2-ProdDev

99030.User Experience Developer 3-ProdDev

99040. User Experience Developer 4-ProdDev

99050.User Experience Developer 5-ProdDev

99060.User Experience Developer 6-ProdDev 9910. Sales Consulting Manager

99200.Localization Analyst 3

9930. Sales Consulting Director

99300.Localization Analyst 4

9931. Sales Consulting Snr Director

9932.Sales Consulting Vice President

99500.Localization Manager

99852.Market Research Analyst 2

99853.Market Research Analyst 3

99858.Product Development SVP

No performance appraisal. FOCAL RATINGS: FY'18: 5 - Outstanding FY'17: 4 - Exceeds Expectations FY'16: 4 - Exceeds Expectations	Proposed Job Title	Proposed Career Level	Last 3 years appraisals and/or CWB rating (list CURRENT year first)	Lifeboat Ranking (pull from prior Equity or Focal)
FY'18: 5 - Outstanding FY'17: 4 - Exceeds Expectations			No performance appraisal.	[REDACTED]
FY'17: 4 - Exceeds Expectations			FOCAL RATINGS:	
			FY'18: 5 - Outstanding	
FY'16: 4 - Exceeds Expectations			FY'17: 4 - Exceeds Expectations	
			FY'16: 4 - Exceeds Expectations	

Current Salary (USD)	Proposed Salary Request (USD)	% Increase	Benchmark:
[REDACTED]	[REDACTED]	21%	[REDACTED]

F	alary Range	Co	Current Compa atio Proposed F	Proposed Range Midpoint	New Compa ratio
[REDACTED] 1.01 [REDACTED] 1.	REDACTED]	[REDACTED]	1.01 [REDACTE		1.22

Time in Job	Last 3 years Bonuses (list CURRENT year first)	Last 3 years Stock Grants (list CURRENT year first)	Proposed Other Comp or Job Change Requested
	None	[REDACTED]	Requested

Justification	•	Previous Salary Increase Date (USD)
[REDACTED] is a CMTS + manager of [REDACTED] direct reports with 10 years of experience and a PhD from [REDACTED] in [REDACTED]. She was recently promoted to IC5. She is one of the founders of [REDACTED] and now [REDACTED]. She's constantly being approached by recruiters given her high visibility in academia and her relationship with top-notch developers and academics in the industry. It will be very easy for her to find a new job with the connections she has.	[REDACTED]	1-Jan-18
[REDACTED] is currently responsible for [REDACTED], and [REDACTED] projects for Saturn. [REDACTED] also contributes significantly to the academic community – she recently earned a [REDACTED] Award for o[REDACTED] and she has frequently worked on the [REDACTED] Committee for [REDACTED] and [REDACTED].		
She has expressed extreme concerns with her salary compared to her peers at LinkedIn, Google, and Facebook. She has said that she will look for other opportunities, especially after she found out that more junior people are making more than her. [REDACTED], who is junior to her has told her he is earning a \$[REDACTED] salary base at LinkedIn + [REDACTED]% bonus + [REDACTED] stock, and another colleague of hers, with only 3 years of experience at Google, is earning \$[REDACTED] total compensation.)		

Previous Salary % Increase	Manager	Group Attrition: 6-12 months (e.g., 5 of 8: 62%)	Requesting VP	Competitive Offer Included
	[REDACTED]	[REDACTED]	Lahiri, Tirthankar	

Local Country HR Approval	LOB Priority

Competitive Offer

Yes No

Local HR Approval Yes	LOB N/A 1
	1
Waiting for	0
Response	2
	3
	4
	5
	6
	7
	8
	9
	10